





# Our promise – Your benefit

We support our clients in their efforts to develop and operate energy projects that achieve the best possible return on investment

Lars Hammershøj, co-founder and CEO



# What we do...

- **Development Support**
- Construction & Installation
- **Operations & Asset Management**
- Due Diligence
- **Financial Advisory Services**



# Our independent services and solutions from A to Z



Page 3 11 April 2019 Polish delegation For better energy projects

# **Operations and Asset Management**

Early preparation determines your returns

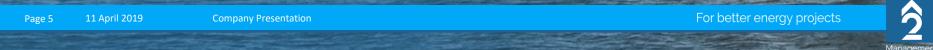
- Service contract strategy
- Financial engineering and owner optimization
- Reporting and governance
- Performance assessment and optimization
- Contract management
- Risk management
- Surveillance, condition monitoring and inspections
- Life extension



# Pre-construction & Development Support

Optimized for successful auctions bids

- Feasibility studies
- Financial advisory
- Yield analysis
- Engineering (civil, electrical, BoP, WTG etc)
- Contract strategies
- Tender management
- Project management
- SCADA Advisory
- Risk management
- HSEQ



### **Construction & Installation**

Tailored to your contract strategy – BoP or Multi contracting

- Project management
- Risk management
- Contract management
- Interface management
- Supply chain inspection and control
- HSEQ management

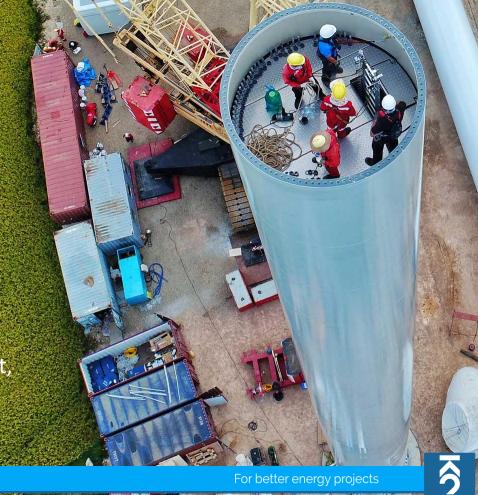
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**Company Presentation** 

# Value for developers...

- Full life cycle budget and cash flow analysis
- Yield optimization
- Cost reduction
- Tender management and procurement
- Time schedule optimization
- Management, monitoring, control and optimization of project during development, construction and operation
- Proactive asset management



## What our clients say



"

"Northland Power has selected K2 Management for this role [full-scope construction management provider] as a result of their extensive track-record, and their significant contribution to bringing the project to financial close."

Morten Melin, Executive Vice President, Construction





"The energy yield assessment was quickly and efficiently supplied, and passed through the lender due diligence process with no material issues raised."

Steve Williams, Senior Project Manager



"

We are delighted to appoint K2 Management in this role and will look forward to benefiting from their global expertise and vast wind experience."

Olivier Duguet, CEO



K2 Management awarded "Best Partner" by Korean client SK D&D

Page 8 11 April 2019 Polish delegation For better energy projects



# Our client portfolio



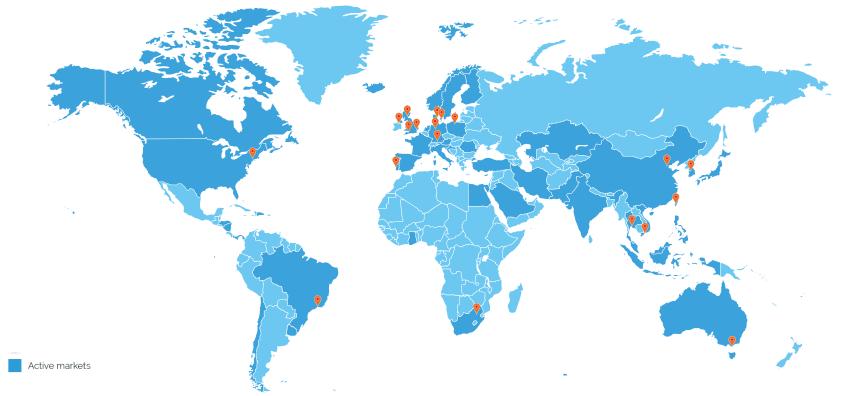
Page 9 11 April 2019 Polish delegation For better energy projects







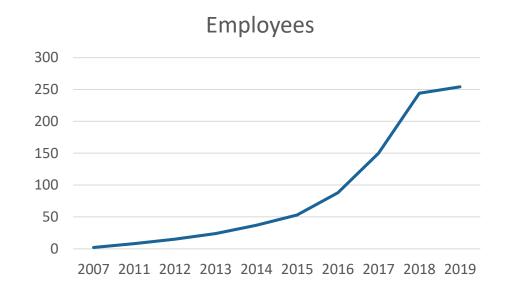
# Global team of 250+ energy experts





## Our profile & history

- 100% independent
- Founded in 2007
- Owned by Lars K. Hammershøj & Per K. Melgaard
- 2017 acquisition of analysis consultancy Prevailing
- 2018 acquisition of marine engineering consultancy Cruz Atcheson
- Office in Poland





Page 13 11 April 2019 Polish delegation For better energy projects



### Green future by real people

#### Vision:

To be a leading engineering and management consultancy by delivering sustainable energy project solutions globally

#### Mission:

To create value for our clients and partners while maintaining a safe and meaningful working environment for our employees



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#### **Deutsche Bucht**



Germany, 252 MW, 31 WTGs, ~40m deep, 2013-2019

2010: Approval by German authorities

2013: Acquired by Highland Group from Windreich

2013: K2 Management appointed Owner's Engineer

2015: Grid connection secured

2017: Financial close and take over by Northland Power

2017: MHI Vestas and Van Oord appointed as contractors

2017: K2 Management responsible for project management

2018: Offshore construction starts

2019: Offshore substation installed

2019: Commissioning

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Page 15 11 April 2019 Polish delegation For better energy projec



## Our scope of work

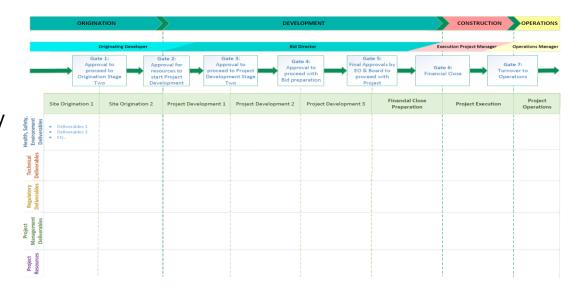
- Regulatory Services
- Document & contracting
- Procurement and contracting
- Risk
- WTG package
- BoP package
- Health, Safety and Environment (HSE)
- Quality control, assessment, management
- Installation & Marin

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Page 16 11 April 2019 Polish delegation For better energy project

# Choice of project model is essential

- 1. Define and plan deliverables
- 2. Measure at each gate
- 3. Reiterate steps when necessary





Page 17 11 April 2019 Polish delegation For better energy project

